



Balancing Community and Commerce

500 S. AIRPORT WAY SUITE209 STOCKTON, CA 95206 209-468-7646

## MEETING AGENDA

THURSDAY, JUNE 11, 2026, 9:00 A.M.  
BOARD OF SUPERVISORS CHAMBERS  
44 NORTH SAN JOAQUIN STREET, 6<sup>TH</sup> FLOOR  
STOCKTON, CALIFORNIA

Call to Order  
Announce Date and Time of Meeting for the Record  
Roll Call  
Pledge of Allegiance

### CONSENT ITEMS

1. SUMMARY OF MINUTES OF APRIL 9, 2026  
*(Possible Discussion and Possible Action by All Members)*  
Approve Summary Minutes of the Regular Meeting.

### PUBLIC HEARING

2. FINAL BUDGET FOR THE FISCAL YEAR 2026-2027  
*(Possible Discussion and Possible Action by All Members)*  
Commission consideration of the Preliminary Budget for Fiscal Year 2026-2027,  
Work Program and Schedule of Fees.

### PUBLIC COMMENTS

3. Persons wishing to address the Commission on matters not otherwise on the agenda.

Public Comments on matters within the jurisdiction of the San Joaquin Local Agency Formation Commission that are not listed on the Agenda. Please no personal attacks.

Written public comments will not be read during the Public Comment period. Written public comments submitted prior to the meeting will be routed to the Commission. All written public will be made part of the official record on file.

### EXECUTIVE OFFICER COMMENTS

4. Comments from the Executive Officer

**COMMISSIONER COMMENTS**

5. Comments, Reports, or Questions from the LAFCO Commissioners

**ADJOURNMENT**

\* \* \* \*

**DISCLOSURE OF BUSINESS OR CAMPAIGN CONTRIBUTIONS TO COMMISSIONERS**

Government Code Section 84308 requires that a Commissioner (regular or alternate) disqualify herself or himself and not participate in a proceeding involving an "entitlement for use" application if, within the last twelve months, the Commissioner has received **\$500 or more in business or campaign contributions from an applicant, an agent of an applicant, or any financially interested person who actively supports or opposes a decision on the matter.** A LAFCo decision approving a proposal (e.g., for an annexation) will often be an "entitlement for use" within the meaning of Section 84308. Sphere of Influence determinations are exempt under Government Code Section 84308.

If you are an applicant or an agent of an applicant on such a matter to be heard by the Commission and if you have made business or campaign contributions totaling \$250 or more to any Commissioner in the past twelve months, Section 84308(d) requires that you disclose that fact for the official record of the proceeding. The disclosure of any such contribution (including the amount of the contribution and the name of the recipient Commissioner) must be made either: 1) In writing and delivered to the Secretary of the Commission prior to the hearing on the matter, or 2) By oral declaration made at the time the hearing on the matter is opened. Contribution disclosure forms are available at the meeting for anyone who prefers to disclose contributions in writing.

# Agenda Item 1



Balancing Community and Commerce

5000 S. AIRPORT WAY SUITE 209 STOCKTON, CA 95206 209-953-7646

## **SUMMARY MINUTES**

**April 9, 2026**

**BOARD OF SUPERVISORS CHAMBERS**  
**44 NORTH SAN JOAQUIN STREET, 6<sup>TH</sup> FLOOR**  
**STOCKTON, CALIFORNIA**

Chair Ding called the meeting to order at 9:00 a.m.

MEMBERS PRESENT: Commissioners Diallo, Barton, Johnson, and Chair Ding

MEMBERS ABSENT: Commissioner Gardea

ALTERNATE MEMBERS PRESENT: Commissioners Arriola and Dhaliwal

ALTERNATE MEMBERS ABSENT: Commissioner Dhatt

OTHERS PRESENT: J.D. Hightower, Executive Officer; Mitzi Stites, Clerk Analyst, Nubia Goldstein Legal Counsel; and Claudia Iboa, Administrative Assistant

## **CONSENT ITEMS**

1. The Chair introduced Agenda Item No. 1, Summary of Minutes

Chair Ding opened the floor to Commissioner Comments.

No comments were made.

Chair Ding opened the floor to Public Comments

No comments were made.

A motion was made by Commissioner Barton and seconded by Commissioner Dhaliwal to approve the Consent Items.

Chair Ding asked for a Roll Call Vote:

Ayes: Commissioners Arriola, Dhaliwal, Diallo Johnson, and Chair Ding

Noes: None

Abstain: None

Absent: Commissioner Gardea

## **PUBLIC HEARING**

2. J.D. Hightower, Executive Officer, presented a PowerPoint presentation for the Preliminary Budget for the Fiscal Year 2026-2027. Government Code 56381 states that the Preliminary Budget be approved by May 1<sup>st</sup> and the Final Budget needs to be approved by June 15<sup>th</sup>. Each year the budget should be equal to the budget adopted for the previous year. LAFCO Staff will transmit the proposed Preliminary and Final Budget by June 15<sup>th</sup> to our member agencies, Board of Supervisors and to the Special Districts. The county and cities will provide one half share of the Commission operating budget. The cities portion will be decided on the cities population. On March 26<sup>th</sup>, the Budget Sub Committee consisting of Commissioners Barton and Johnson met to discuss the FY 2026-2027 Budget. Mr. Hightower, Executive Officer, stated that the largest increase for the FY 2026-2027 is a 30% increase in health insurance. It was recommended that the fees would not increase for the following year, and Clerk and Clerk Analyst would receive a 3% increase for both the 2026-2027 budget and the 2027-2028 FY Budget.

Commissioner Barton stated that the most significant difference in the budget was an increase in health insurance cost and asked if additional details could be provided. He also inquired whether commissioners who served on the Board of Supervisors had received any information regarding the increase, noting that the number was substantial.

Commissioners Ding stated that health insurance costs have increased throughout the county.

Commissioner Johnson stated that with healthcare costs increasing, compensation could not be focused solely on the salary side. He stated that he was comfortable with the 3% increase for this year and that the commission could revisit the matter next year.

Chair Ding opened the floor to public comments

No one came forward.

Chair Ding closed public comments.

The commission agreed with the Budget Sub Committee recommendation.

## **PUBLIC COMMENTS**

5. Persons wishing to address the Commission on matters not otherwise on the agenda

No Comments were made.

## **EXECUTIVE OFFICER COMMENTS**

6. J.D. Hightower, Executive Officer, the formal budget is scheduled to be adopted as the June meeting. Mr. Hightower also reported that he attended the North County Thrive planning meeting for the San Joaquin, Stanislaus, and Merced County mega-region at the University of the Pacific. Discussions focused on regional planning efforts and develop mega-regions. He noted that this was particularly interesting because the three counties have never previously planned together as a coordinated mega-region. North County Thrive is exploring opportunities for LAFCO participation and support.

## **COMMISSIONER COMMENTS**

7. No comments were made

## **ADJOURNMENT**

Chair Ding adjourned the meeting at 9:19 a.m.

# Agenda Item 2



## EXECUTIVE OFFICER'S REPORT

**PROJECT:** FY 2026/2027 Final Operating Budget

**PROPOSAL:** Review and approve the FY 2026/2027 Operating Budget.

**APPLICANT:** San Joaquin Local Agency Formation Commission

**LOCATION:** Countywide

**PURPOSE:** The FY 2026/2027 budget sets forth the revenues and expenditures of San Joaquin LAFCo pursuant to Government Code Section 56381, Annual Budget.

**PROCESS:** This is an action item and discussion amongst all Commissioners and alternate Commissioner's insights and comments are considered important for this item.

**RECOMMENDATION:** It is recommended that the Commission approve the FY 2026/2027 operating budget. Overall this budget reflects holds static the combined County/cities allocations from the FY 2023/2024 budget. Individual city allocations reflect that city's percentage of residents of the total estimated population residing within San Joaquin cities on January 1, 2026.

DOF 2026 E-1	Population 2026	Annual % Delta	% City Population	LAFCo Allocation
<b>San Joaquin County</b>	820,125	0.6%		<b>\$259,638.00</b>
Escalon	7,304	-0.7%	1.07%	\$ 2,780.76
Lathrop	40,942	5.5%	6.00%	\$ 15,587.32
Lodi	68,513	0.1%	10.05%	\$ 26,084.07
Manteca	96,511	1.6%	14.15%	\$ 36,743.39
Mountain House	30,687	5.6%	4.50%	\$ 11,683.06
Ripon	15,873	-0.8%	2.33%	\$ 6,043.12
Stockton	322,436	-0.2%	47.28%	\$122,756.89
Tracy	99,705	0.9%	14.62%	\$ 37,959.40
<b>Total SJ Cities</b>	<b>681,971</b>	<b>0.8%</b>	<b>1</b>	<b>\$259,638.00</b>
<b>Total Cities+County</b>				<b>\$519,276.00</b>

**BACKGROUND:** State Government Code Section 56381 directs the preparation of LAFCo's annual operating budget. This section directs the following:

- Commission shall adopt annually, a proposed budget by May 1 and final budget by June 15.
- Commission shall transmit its proposed and final budgets to the board of supervisors and each city.
- County and its cities shall each provide one-half share of the commission's operational costs.
- At a minimum, the proposed and final budget shall be equal to the budget adopted for the previous fiscal year.

Consistent with these directions, the Mayor's Select Committee has decided that the cities share be apportioned amongst the individual cities on a per capita basis from the January 1 State Department of Finance Population Estimates (E-1). This estimate is made available on May 1, or nearest regular workday. The January 1, 2026 population for San Joaquin County was estimated to be 820,125 with 681,971 (83%) residing within the jurisdictional boundaries of individual cities respectfully and 138,154 (17%) within the County's unincorporated areas.

The Commission's budget sub-committee, Commissioners Barton and Johnson, met with the Executive Officer on March 26, 2026 to discuss the preliminary budget. Through that review it was recommended that the total overall County/City allocation remain the same as FY 2023/2024. On April 9, 2026, the Commission agreed with the sub-committee recommendation on the preliminary budget. On , May 4, 2026 the Executive Officer notified the adjusted allocation based on the May 1, 2025 State Department of Finance January 1, 2026 E-1 population estimate.

### **Socio-Economic Trends:**

Government Code Section 56668(a) lists population as one of many factors that the Commission must consider. Statewide, California experienced a population decline of 53,929 residents (0.10%) during 2025 from 39,646,907 to 39,592,978. Long-term the statewide the population is expected to remain stable with a projected 2070 population of 39,879,534. Lower birth rates, outward migration and lower immigration rates contributes to the stable statewide population. School enrollment in the state declined by 1.3%, or by 74,961 students.

The State Department of Finance estimated last October that enrollment would decline by only 10,000 students, or about 0.2%. The decline in population of this younger demographic group greater than forecasted is expected to lower the 2070 population projection.

During 2025, Los Angeles (-63,628) and Orange (-11,818) counties experienced a combined population decline of 75,411 residents. Los Angeles County lost 32,953 students, more than half from the Los Angeles Unified School District. Sacramento



County had a 9,744 drop in enrollment of 3.8%; while Orange County had 7,518, Santa Clara 4,198, San Diego 4,190, San Bernardino 2,543 and Ventura County 2,345.

The Inland Empire (+10,190) and San Joaquin Valley (SJV) (+6,399) experienced population gains. San Joaquin is part of the eight (8) county region that encompasses the San Joaquin Valley (SJV). The SJV remains a growth opportunity within the State and San Joaquin County experienced the highest rate of growth within the SJV. Currently the SJV comprises 11.24% of the total state population.

State residents continued to see the advantages of being rooted and blossoming in San Joaquin County, the Gateway County of the State. Overall San Joaquin County added 5,169 new residents in 2025 representing 80.7% of the new residents within the SJV (see table on next page). Numerically, the City of Lathrop gained the most new residents with 2,151 new residents, the seventh most in the State.

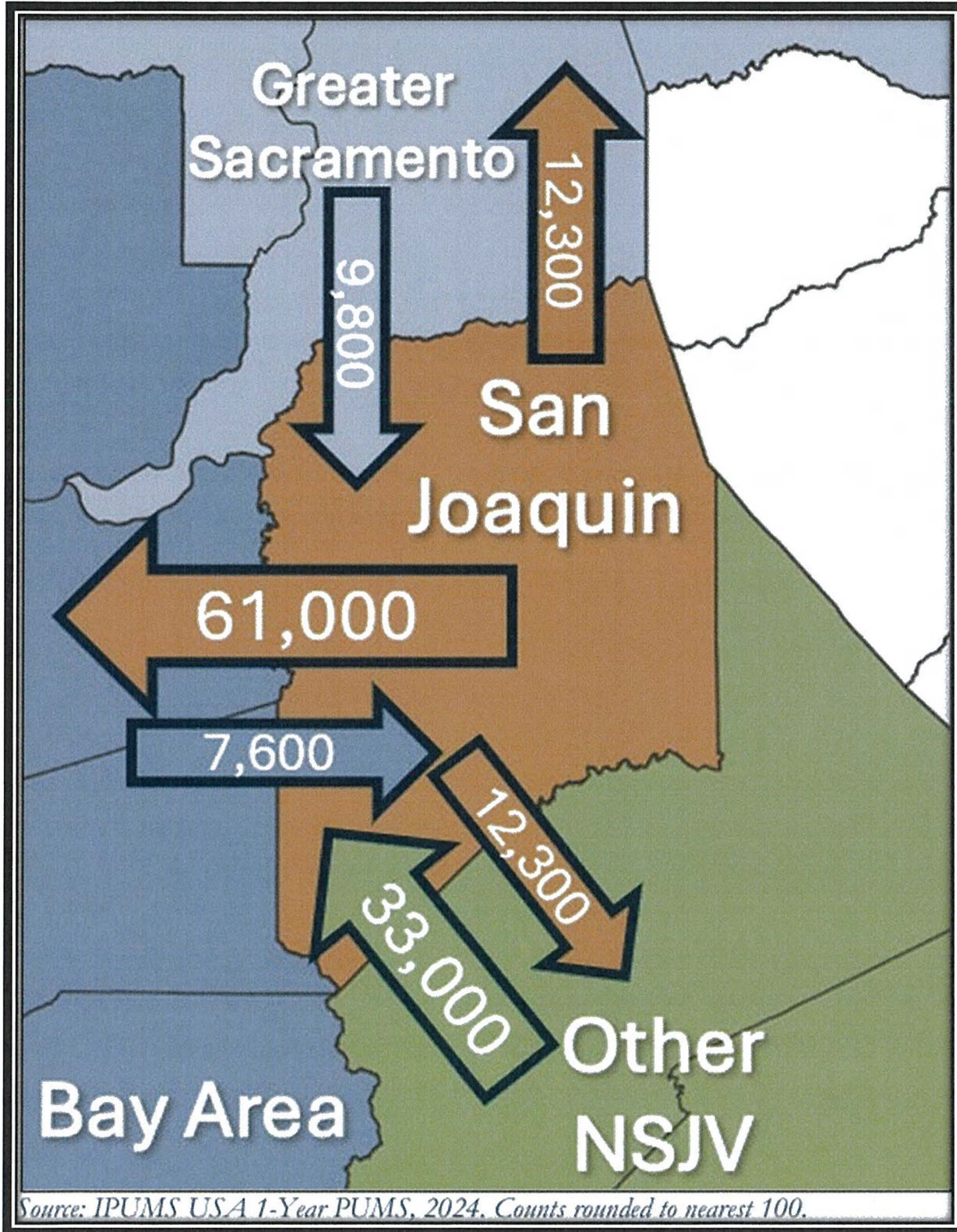
Pursuant to Government Code 56668(g) consistency with the adopted Regional Transportation Plan (RTP), population growth closely followed the investments programmed and delivered consistent with RTP. The cities near the I-205 commuter shed – Mountain House, Tracy, Lathrop and Manteca – grew by 6,279 new residents (please see table below). The cities of Mountain House and Lathrop were the fourth and fifth fastest growing cities in the Golden State, growing at 5.6% and 5.5% respectively.

The population within the North San Joaquin Valley (San Joaquin, Stanislaus and Merced aka NSJV) to Bay Area commuter shed overall experienced a population growth of 3,897 residents. Within this commute shed, San Joaquin County was the only county that experienced population growth during 2025 while the counties of Merced (-188) and Stanislaus (-1,084) combined for a population decline of 1,272 residents.

The University of the Pacific Center of Business and Policy Research (CBPR) found that in 2024, approximately 61,000 San Joaquin County residents commuted to jobs in the Bay Area, while another 7,600 Bay Area residents commuted into San Joaquin County for work. These commuting patterns are a key reason San Joaquin County was incorporated into the Greater Bay Area Combined Statistical Area in 2013 with Stanislaus and Merced added in 2018.

State/County	Total Population 1/1/2025	Total Population 1/1/2026	Percent Change	Numeric Change
Merced	294,342	294,154	-0.1	-188
San Joaquin	814,956	820,125	0.6	5,169
Stanislaus	558,243	557,159	-0.2	-1,084
	<b>1,667,541</b>	<b>1,671,438</b>	<b>0.2%</b>	<b>3,897</b>





In 2024, approximately 87,900 residents of San Joaquin County commuted outside the county for their primary job. In other words, more than one in four employed county residents worked elsewhere. The growth in earnings flowing into the county



was particularly strong. Earnings earned by San Joaquin County residents working outside the county increased from \$10.12 billion in 2019 to \$12.85 billion in 2024 (in real 2024 dollars), a 27 percent increase. By comparison, earnings flowing out of the county to nonresidents working in San Joaquin County rose more modestly, from \$4.76 billion to \$5.50 billion, a 15.6 percent increase. Overall San Joaquin experienced a net inflow of income of \$7.35 billion in 2024.

The future for our San Joaquin County is as a place for families to rooted and grow as reflected by student enrollment and supported by the Regional Transportation Plan (Government Code Section 56668(g)). San Joaquin County led all counties with an increase of 842 in school enrollment this year. Bucking a widespread statewide trend of declining enrollment, MUSD added 327 new students in 2026, growing its total population to over 25,500 students. This increase made MUSD the primary producer of San Joaquin County new 842 students overall—the largest countywide enrollment gain in California. There appears to be a direct correlation between income inflow to San Joaquin County and school enrollment due to families choosing to grow here.

Pursuant to Government Code Section 56668.5, the main policy question is what role can LAFCo play, if any, to cultivate local solutions that capitalize on these demographic trends. Discussions such as:

- 1) What policies changes can LAFCo make to ensure that San Joaquin becomes the apple of opportunity to attract educators from other counties losing enrollment?
- 2) Are there LAFCO policies that will help ensure that San Joaquin continues to be the rose of the state that students blossom and choose to stay and grow here?; and
- 3) What policies are needed to increase yield of investments made for quality of life indicators such as air, water, open space and public safety qualities that current residents enjoy while growing literally on the land of wine, cherries and cream?

State/County/City	Total Population 1/1/2025	Total Population 1/1/2026	Total Numeric Change	Percent Change	Percent State Population
California	39,646,907	39,592,978	-53,929	-0.1	100%
Fresno	1,041,996	1,041,676	-320	0.0	2.63%
Kern	926,369	927,328	959	0.1	2.34%
Kings	153,833	153,754	-79	-0.1	0.39%
Madera	165,277	166,407	1,130	0.7	0.42%
Merced	294,342	294,154	-188	-0.1	0.74%
San Joaquin	814,956	820,125	5,169	0.6	2.07%
Stanislaus	558,243	557,159	-1,084	-0.2	1.41%
Tulare	488,798	489,610	812	0.2	1.24%
<b>San Joaquin Valley Growth</b>	<b>4,443,814</b>	<b>4,450,213</b>	<b>6,399</b>	<b>0.0</b>	<b>11.24%</b>



<b>2025-26 City Population Numeric Change Rankings</b>				
<b>California Cities Ranked by the 2025-26 Numeric Change in Population</b>				
<b>Rank</b>	<b>City</b>	<b>Total Population 1/1/2025</b>	<b>Total Population 1/1/2026</b>	<b>Numeric Change</b>
7	Lathrop	38,791	40,942	2,151
13	Mountain House	29,048	30,687	1,639
15	Manteca	94,951	96,511	1,560
30	Tracy	98,776	99,705	929
130	Lodi	68,468	68,513	45
245	Escalon	7,359	7,304	-55
322	Ripon	15,996	15,873	-123
455	Stockton	323,077	322,436	-641
	Unincorporated	138,490	138,154	-336
<b>Total</b>	<b>San Joaquin Countywide</b>	<b>814,956</b>	<b>820,125</b>	<b>5,169</b>

Government Code Section 56668(m) directs the Commission to consider, “The extent to which the proposal will affect a city or cities and the county in achieving their respective fair shares of the regional housing needs as determined by the appropriate council of governments.” The policies of our jurisdictions and Commission demonstrate our region’s commitment to meeting housing needs. During 2025 the eight (8) counties in the SJV produced 15,108 new dwellings representing 13.12% of the total number of new dwellings in the state while comprising only 11.24% of the State population. Thus, overall the SJV is producing proportionally more homes than expected.

San Joaquin is the leading county in the SJV producing 3,872 new dwellings in 2025, the most in the SJV region. These dwelling units accounted for 3.36% of new dwellings within the State and 25.6% within the SJV. This harvest happened while San Joaquin having 2% of the state and 18% of SJV residents. This demonstrates our regional commitment to meeting the overall housing needs of the state and the comparable advantage of growing here in terms of location and affordability of a high quality of life here. Actions that LAFCo approved in FY2025/2026 accounted for 482 new dwelling units for an estimated 1,533 residents expected to call San Joaquin their home within the next 5 years.

Government Code Section 56668(e) states that a factor the Commission must consider is, “The effect of the proposal on maintaining the physical and economic integrity of agricultural lands,” The 2024 San Joaquin County’s gross agricultural production values totaled \$3,146,586,502. This represents a decrease of 2.29% from



the 2023 total value of \$3,220,324,000. In turn, the 2023 value was a decrease of 0.75% from the 2022 total value of \$3,244,671,000. The figures represent gross values of agricultural commodities rather than net returns to the grower.

<b>E-1H: State/County Housing Estimates with Annual Percent Change</b>					
<b>January 1, 2025 and 2026</b>					
<b>State/County</b>	<b>Total Dwelling Units 1/1/2025</b>	<b>Total Dwelling Unit 1/1/2026</b>	<b>Numeric Change</b>	<b>Percent Change</b>	<b>Percent Statewide Production'</b>
<b>California</b>	14,948,966	15,064,131	115,165	0.77	100%
San Joaquin	269,626	273,498	3,872	1.44	3.36%
Fresno	352,020	355,371	3,351	0.95	2.91%
Kern	313,255	316,018	2,763	0.88	2.40%
Tulare	158,315	160,012	1,697	1.07	1.47%
Madera	53,500	54,618	1,118	2.09	0.97%
Stanislaus	187,534	188,510	976	0.52	0.85%
Merced	92,928	93,740	812	0.87	0.71%
Kings	48,045	48,564	519	1.08	0.45%
<b>San Joaquin Valley Housing</b>			<b>15,108</b>		<b>13.12%</b>

Agriculture remains San Joaquin's top industry. The 2024 San Joaquin County's had 891,008 acres under agricultural production by 3,439 farms with gross agricultural production values totaling \$3,146,586,502. The top ten agricultural products had a total value of \$2,524,767,656 comprising 80.2% of San Joaquin total agricultural product value. The productivity of San Joaquin farmers made the Gateway County the 7<sup>th</sup> most productive in California and the U.S. as measured by gross value of agricultural production. San Joaquin was the top producing county in California in 2024 for production with significant shares of total State production of important agricultural products. Grown in San Joaquin are: 51.4% of cherries, 36.7% of watermelons, 25.2% of blueberries, 22.3% of chicken eggs, and 22.3% of walnuts produced in California.

Noteworthy movements in the total 2024 for San Joaquin agriculture values were:

- Milk was San Joaquin County's number one leading commodity with a total value of \$536,945,000. Cattle and Calves totaled \$165,629,000 in value. Livestock saw a 9.67% increase due to a rise in head count in Cattle & Calves.
- Almond values experienced a 43.30% increase due to a rise in prices.
- Grapes showed an 18.94% decrease due to lower yield and lower prices.
- Eggs and Chicken experienced a 9.48% increase in total value.
- Walnut prices grew significantly from 2023, leading to a 60.76% rise in production value..



- Cherries experienced a 12.20% decrease in production value due to a slight drop in price and yield.
- Apiary Products increased by 17.38% due to honey price increases and expanded number of hives dedicated to pollination.

Below is a table showing the continued growth of San Joaquin's top 10 Agricultural Products."

<b>Top 10</b>				
<b>Agricultural Products</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Milk</b>	\$445,621,000	\$626,472,000	\$621,400,000	\$536,945,000
<b>Grapes</b>	\$428,359,000	\$421,061,000	\$393,887,000	\$319,310,000
<b>Almonds</b>	\$453,764,000	\$397,177,000	\$343,553,000	\$492,310,000
<b>Cherries</b>	\$319,989,000	\$279,998,000	\$273,374,000	\$240,018,000
<b>Eggs, Chicken All</b>	\$207,583,000	\$174,580,000	\$238,924,000	\$261,572,656
<b>Walnuts</b>	\$367,825,000	\$145,997,000	\$149,326,000	\$240,050,000
<b>Tomatoes, All</b>	\$70,980,000	\$114,174,000	\$147,369,000	\$120,653,000
<b>Cattle &amp; Calves</b>	\$111,616,000	\$128,954,000	\$145,596,000	\$165,629,000
<b>Blueberries</b>	\$60,990,000	\$64,350,000	\$81,178,000	\$77,647,000
<b>Silage, Other</b>	\$68,617,000	\$84,367,000	\$77,970,000	\$70,633,000
	<b>\$2,535,344,000</b>	<b>\$2,437,130,000</b>	<b>\$2,472,577,000</b>	<b>\$2,524,767,656</b>

(CBPR) found, "that agriculture remains a foundational industry even as the urban areas and population grow...urbanization has been a factor in dropping the economic share San Joaquin County agriculture offers from about 15% in 2008 ... to about 10% ... the County's agriculture has proven resilient to economic changes and will continue to evolve and grow.... With its prime farmland, diverse array of crops and processing sectors, and innovative industry leaders, agriculture is poised to remain a foundational economic driver for San Joaquin County for generations to come."

### **FY 2025/2026 Accomplishments**

The implementation actions taken over the past fiscal year accomplished SJLAFCo's mission state to balanced community and commerce. This balancing included modernization and streamlining of procedures, ensuring efficient delivery of services via service reviews along with annexation and detachment requests. Modernization and streamlining efforts that included amongst other efforts implementation of a project tracking program.

Actions taken to ensure efficient service delivery included the service review of the Boggs Tract Fire District and associated Notice of Intent to Dissolve such, approval of a service review for the Farmington Fire District, distribution of the draft service review for the remaining rural fire districts, The fire service review and governance study is



scheduled to be delivered first quarter of FY2026/2027, tentatively schedule for the August 13, 2026 Commission meeting.

FY 2025/2026 was a blue-ribbon year of firsts for SJLAFCo that included adoption of the first Municipal Services Review for the City of Mountain House as well as the first service review for the Woodbridge Sanitary District. The Union Ranch North Reorganization was approved determined via a public hearing by the Commission. LAFCo also determined without Public Notice and Hearing (Section 56662) the Schulte Road and Guru-Baaz annexations to the City of Tracy. There were 27 out of boundary service requests approved by LAFCo that enabled efficient use of existing infrastructure.

LAFCo actions on annexations reflected the region's emphasis on balanced growth. LAFCo actions allowed annexations for two (2) economic development and job creating land uses within the City of Tracy and 2 residential projects. The number of residential projects were geographically balanced one in the south county area and one in the north county area (Manteca and Woodbridge).

### **FY 2026/2027 Budget**

The FY 2025/2026 Budget reflects what is needed to grow the momentum of progress made during the last fiscal year. The FY 2025/2026 budget is balanced and reflects the recommendation of the Commission's budget sub-committee that was subsequently reviewed and discussed by the Commission at the April 9, 2026 meeting. Overall, the FY 2026/2027 operating cost of SJLAFCo at \$705,699.26 equates to an annual per capita cost of \$0.86 to San Joaquin residents.

As of April 30, 2026, LAFCo had a fund balance of \$1,260,371.03 and based on the average revenue and expenditure pattern of the previous four (4) fiscal years is expected to have a fund balance of approximately \$1,160,353.77 on June 30, 2026

### **Revenues**

Upcoming anticipated projects again reflect San Joaquin's balanced growth with a potential of 9 job creating annexations, 16 residential projects and another first a service review and sphere of influence for the Woodbridge Irrigation District. This will enable farmers in the area to have water deliveries out of the current WID boundaries, vital for the continued productivity of San Joaquin agriculture.

In total, projected revenues for the upcoming fiscal year total \$683,717.22. This total revenue comes from three sources: 1) Interest on reserve funds \$90,682.22; 2) Government Code Section 56381 allocations from the cities and county \$519,276; 3) Application Filing Fees \$73,759

Anticipated projects again reflect San Joaquin's balanced growth with a potential of 9 job creating annexations, 16 residential projects and another first a service review and sphere of influence for the Woodbridge Irrigation District. This will enable farmers in



the area to have water deliveries out of the current WID boundaries, vital for the continued productivity of San Joaquin agriculture. Noteworthy is the speculative nature of application filing revenue as 56375 as LAFCo's only have the powers assigned by the State. Government Code Section 56375 provides that, "The commission shall have all of the following powers and duties subject to any limitations upon its jurisdiction set forth in this part:

(a)(1) To review and approve with or without amendment, wholly, partially, or conditionally, or disapprove proposals for changes of organization or reorganization, consistent with written policies, procedures, and guidelines adopted by the commission.

(2) The commission may initiate proposals by resolution of application for any of the following:

(A) The consolidation of a district, as defined in Section 56036.

(B) The dissolution of a district.

(C) A merger.

(D) The establishment of a subsidiary district.

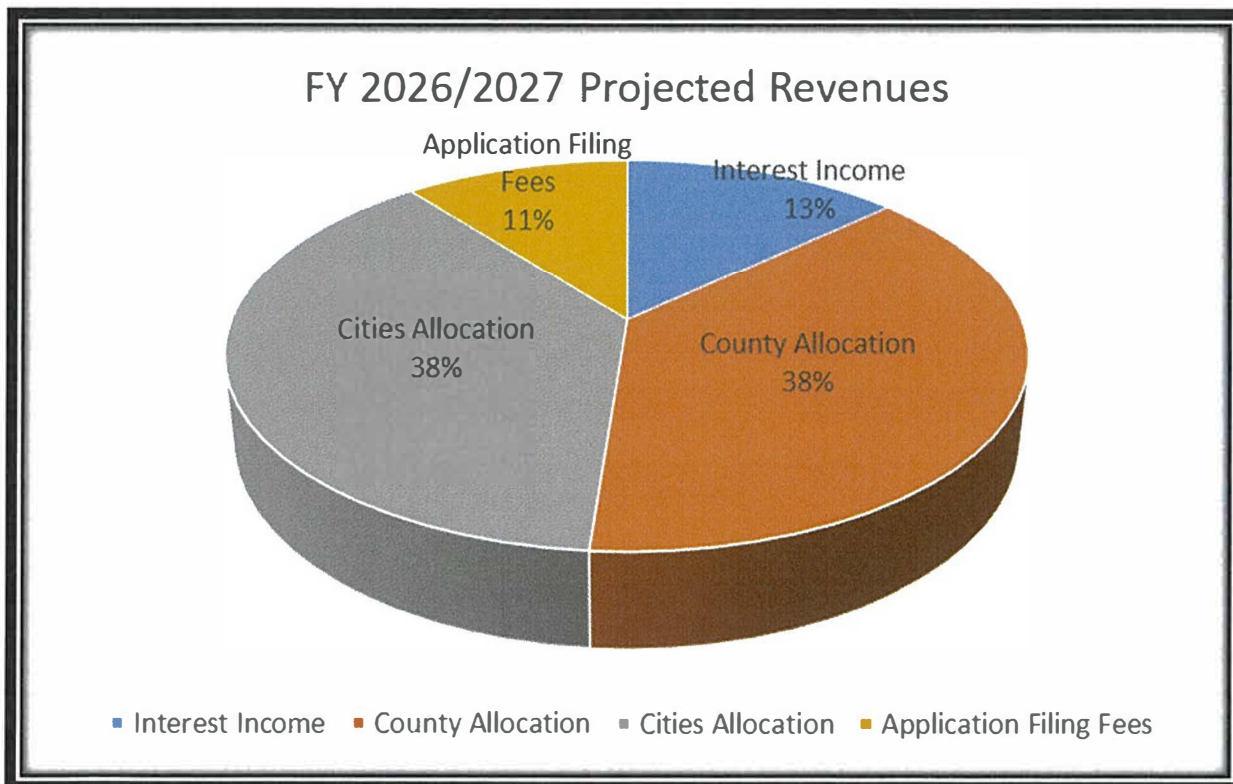
(E) The formation of a new district or districts.

(F) A reorganization that includes any of the changes specified in subparagraph (A), (B), (C), (D), or (E).

(G) The dissolution of an inactive district pursuant to Section 56879.

(H) The dissolution of a district pursuant to Section 56375.1

(3) A commission may initiate a proposal described in paragraph (2) only if that change of organization or reorganization is consistent with a recommendation or conclusion of a study..." aka a service review.



**FY 2025/2026 Ending Balance Projection  
 Average of Revenue and Expenditures  
 FY 21/22 thru FY 24/25 Historic Average**

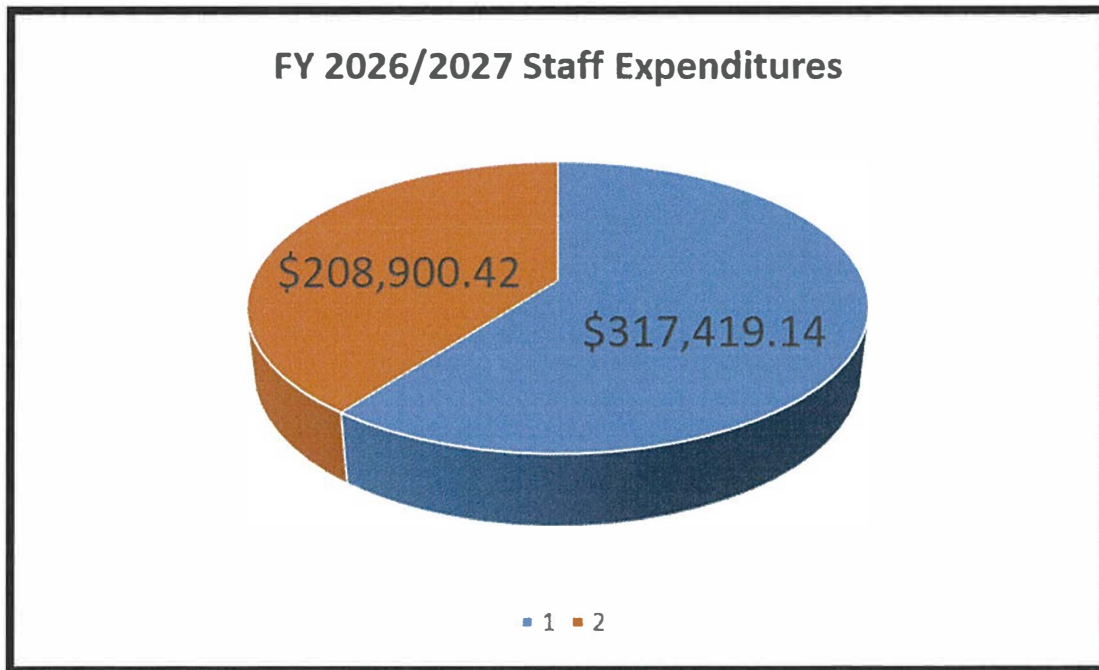
Date	Balance	%Balance	Date	Balance	% Balance	Date	Balance	% Balance	Date	Balance	% Balance	Date	Balance	% Balance
7/31/2025	\$ 1,326,737.40	96%	7/31/2024	\$1,941,603.66	134%	7/31/2023	\$1,757,363.17	146%	7/31/2022	\$1,254,139.36	97%	7/31/2021	\$1,602,944.43	
8/31/2025	\$ 1,247,248.75	94%	8/31/2024	\$1,856,636.44	96%	8/31/2023	\$1,720,793.98	98%	8/31/2022	\$1,250,485.53	100%	8/31/2021	\$1,574,336.54	98%
9/30/2025	\$ 1,174,431.21	94%	9/30/2024	\$1,821,110.12	98%	9/30/2023	\$1,654,674.48	96%	9/30/2022	\$1,679,065.54	134%	9/30/2021	\$1,546,445.31	98%
10/31/2025	\$ 1,580,864.16	135%	10/31/2024	\$1,792,642.83	98%	10/31/2023	\$1,619,350.92	98%	10/31/2022	\$1,631,743.63	97%	10/31/2021	\$1,494,301.23	97%
11/30/2025	\$ 1,507,603.73	95%	11/30/2024	\$1,746,141.51	97%	11/30/2028	\$1,568,737.71	97%	11/30/2022	\$1,407,716.28	86%	11/30/2021	\$1,568,558.64	105%
12/31/2025	\$ 1,452,244.51	96%	12/31/2024	\$1,694,109.54	97%	12/31/2023	\$1,541,885.32	98%	12/31/2022	\$1,363,640.83	97%	12/31/2021	\$1,533,069.59	98%
1/31/2026	\$ 1,349,456.95	93%	1/31/2025	\$1,632,040.38	96%	1/31/2024	\$1,513,892.13	98%	1/31/2023	\$1,350,389.48	99%	1/31/2022	\$1,483,263.90	97%
2/28/2026	\$ 1,307,953.00	97%	2/28/2025	\$1,578,448.55	97%	2/29/2024	\$1,504,863.28	99%	2/28/2023	\$1,371,617.66	102%	2/28/2022	\$1,454,778.78	98%
3/31/2026	\$ 1,250,938.15	96%	3/31/2025	\$1,546,825.10	98%	3/31/2024	\$1,519,401.73	101%	3/31/2023	\$1,320,016.66	96%	3/31/2022	\$1,422,787.98	98%
4/30/2026	\$ 1,260,371.03	101%	4/30/2025	\$1,510,445.78	98%	4/30/2024	\$1,632,287.29	107%	4/30/2023	\$1,291,012.95	98%	4/30/2022	\$1,384,768.24	97%
5/31/2026	\$ 1,197,849.63	95%	5/31/2025	\$1,447,479.13	96%	5/31/2024	\$1,479,058.31	91%	5/31/2023	\$1,251,411.40	97%	5/31/2022	\$1,340,197.84	97%
6/30/2026	\$ 1,160,353.77	97%	6/30/2025	\$1,381,061.54	97%	6/30/2024	\$1,450,357.00	98%	6/30/2023	\$1,205,762.28	96%	6/30/2022	\$1,289,237.23	96%



## Expenditures

Commission expenditures are balanced with the projected revenues. The largest expenditure is staff costs totaling \$526,319.56. This inclusive of the 3% increase in wages for the Clerk and Clerk/Analyst positions and no changes to the Executive Officer compensation. Staff costs are comprised of both salaries and wages (60%); and, fringe benefits (40%). The largest increase for FY 2026/2027 budget is the 30% health insurance increase, an increase of \$19,531.33 reflected in the fringe benefits line item. The 3% increase for the Clerk and Clerk/Analyst positions is an increase of \$3,598.40 to the salaries and wages line item.

STAFF COST	FY 2026/2027 Budget	% Staff Cost
Salaries and Wages	\$ 317,419.14	60%
Total Fringe Benefits	\$ 208,900.42	40%
<b>TOTAL STAFF COST</b>	<b>\$ 526,319.56</b>	<b>100.00%</b>

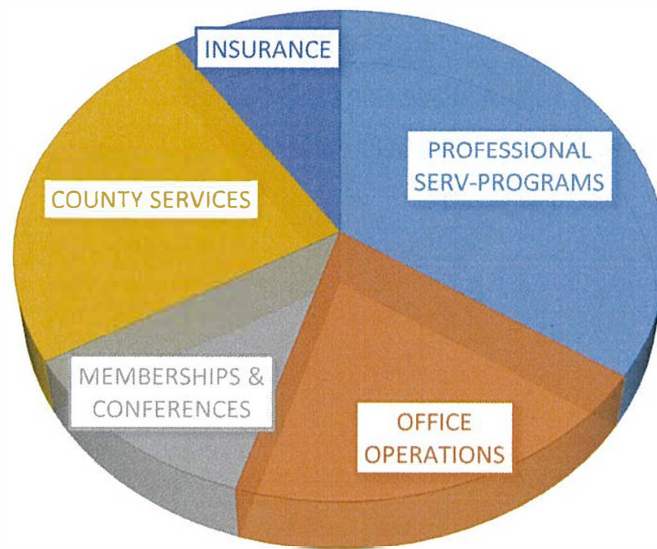


Service and Supplies expenditures represent the operational and overhead costs for the Commission. These expenditures are comprised of five basic (5) categories, as shown below:



SERVICES AND SUPPLIES	FY 2026/2027 Budget	% S&S Cost
PROFESSIONAL SERV-PROGRAMS	\$ 61,847.00	34.5%
OFFICE OPERATIONS	\$ 36,183.65	20.2%
MEMBERSHIPS & CONFERENCES	\$ 21,235.49	11.8%
COUNTY SERVICES	\$ 43,504.40	24.3%
INSURANCE	\$ 16,609.16	9.3%
<b>TOTAL SERVICES AND SUPPLIES</b>	<b>\$ 179,379.70</b>	<b>100.0%</b>

### FY 2026/2027 SERVICES & SUPPLIES



The Commission has a reserve of \$1,260,371.03 as of April 30, 2026. The FY 2026/2027 budget shows spending out of reserves of \$21,982.04 primarily to cover the unexpected increase in health insurance cost. Even with the 30% increase in health insurance cost, Contingency Funding Reserve account is expected to have a balance reserve of \$975,496.35 or 138% of operating costs on June 30, 2027.

TOTAL OPERATING COST	\$	705,699.26
Revenues - Operating Costs	\$	(21,982.04)
FUND BALANCE	\$	1,160,353.77
CONTINGENCY FUND RESERVE RATIO		164%



## Contingency Fund Reserve

The preliminary budget approved in April is forecasted to result in an end of FY 2026/2027, June 30, 2027 with a fund balance of \$975,496.35. This remaining fund balance is referred to in the Commission's Policy and Procedure Manual as the Contingency Fund Reserve (CFR). Currently there is not an adopted standard for the expected balance of the CFR. Given the importance of the matter and inter-relatedness with the overall budget and expenditures, it is recommended that standards be adopted after the completion of this year's independent audit.

<b>FY 2026/2027 Fund Balance Projection</b>		
<b>Average of Revenue and Expenditures</b>		
Date	Balance	%Balance
7/31/2026	\$ 1,351,427.77	116%
8/31/2026	\$ 1,292,487.90	97%
9/30/2026	\$ 1,326,334.91	104%
10/31/2026	\$ 1,371,026.67	105%
11/30/2026	\$ 1,298,836.69	96%
12/31/2026	\$ 1,244,153.83	97%
1/31/2027	\$ 1,184,369.67	97%
2/28/2027	\$ 1,149,561.98	99%
3/31/2027	\$ 1,106,597.91	98%
4/30/2027	\$ 1,092,096.92	100%
5/31/2027	\$ 1,022,354.00	95%
6/30/2027	\$ 975,496.35	97%

The forecasted June 30, 2027 CFR balance is approximately 16% lower than the anticipated CRF balance on June 30, 2026. There is a downward trend of the CFR balance as a result of keeping static the overall city and county Government Code Section 56381 allocations.

The CFR 6/30/2027 balance of \$975,496.35 represents a CRF to the \$705,699.26 budgeted operating cost ratio (aka reserve ratio) of 138%. This is compared to the average reserve ratio of 20.67% as reported by 11 other LAFCo's.



Used as “rainy day” funding to cover unanticipated expenses, high CRF balance shows that more services could be provided and delivered. Staff is currently exploring what services LAFCo can provide that cities and the county would find most useful.

There appears to be sufficient funds to provide additional services. Using the average responding LAFCo reserve ratio as minimum reserve ratio, would equate to a CRF end of year balance of \$145,868.04. The expected 6/30/2027 CRF balance of is \$829,628.31 above the other LAFCo average. A reserve ratio standard of approximately 80% (\$559,866.50) is the mid-point between the current Commission’s ratio of 138% and average 20.67%.

In conjunction with establishing an appropriate CRF standard, another common practice used by other LAFCo’s is categorizing eligible expenses that their respective reserve ratios may use to pay for.

Surveying other LAFCo’s, the two main categories of such expenses are Assigned CRF and Unassigned CRF. Staff recommends a reserve policy that mandates Assigned CRF are funded at an appropriate amount determined by the Commission. Any remaining CRF to be considered Unassigned. The definitions of Assigned and Unassigned CRF below:

- Assigned Reserve Funds: Funds set aside for specific, limited-use purposes, including litigation, compensated absences liabilities and pension/Other Post Employment Benefits (OPEB) liabilities.
  - Litigation – restricted funds for use in the event of significant, unbudgeted legal costs or lawsuits involving SJLAFCo. Staff recommends a minimum balance of \$150,000.00.
  - Compensated absences liability -- restricted funds to offset anticipated agency liabilities including employee vacation and administrative leave payouts. Minimum balance to be 75% of eligible total pay-out liability. Total eligible leave pay-out is two weeks (80 hours) per fiscal year. Currently 75% of eligible leave pay-out is \$7,323.6, staff recommends a minimum balance of \$7,500.
  - Pension/OPEB liabilities -- restricted funds for the purposes of achieving and maintaining a reasonable amount of reserve funds for covering future pension/OPEB obligations. Staff is working with SJCERA to determine the appropriate minimum level. The Commission may make contributions above current minimums with the intention of paying down OPEB liabilities. Minimum initial balance to be \$10,000.
- Unassigned Reserve Funds: Discretionary funds not designated funds to be used to reimburse Assigned Reserve Fund categories as those expenses occur as well as a general safeguard against revenue shortfalls or unexpected costs. The expected unassigned reserve fund balance of \$807,996.35 on June 30, 2027 is forecasted for an unassigned reserve of 114%



Used as “rainy day” funding to cover unanticipated expenses, high CRF balance shows that more services could be provided and delivered. Staff is currently exploring what services LAFCo can provide that cities and the county would find most useful.

There appears to be sufficient funds to provide additional services. Using the average responding LAFCo reserve ratio as minimum reserve ratio, would equate to a CRF end of year balance of \$145,868.04. The expected 6/30/2027 CRF balance of is \$829,628.31 above the other LAFCo average. A reserve ratio standard of approximately 80% (\$559,866.50) is the mid-point between the current Commission’s ratio of 138% and average 20.67%.

In conjunction with establishing an appropriate CRF standard, another common practice used by other LAFCo’s is categorizing eligible expenses that their respective reserve ratios may use to pay for.

Surveying other LAFCo’s, there are four categories of reserves that staff recommends that the CRF balance be placed into:

- 1) Litigation – restricted funds for use in the event of significant legal costs or lawsuits involving SJLAFCo. Staff recommends a minimum balance of \$150,000.00.
- 2) Compensated absences liability -- restricted funds to offset anticipated agency liabilities including employee vacation and administrative leave payouts. Minimum balance to be 75% of eligible total pay-out liability. Total eligible leave pay-out is two weeks (80 hours) per fiscal year. Currently 75% of eligible leave pay-out is \$7,323.6, staff recommends a minimum balance of \$7,500.
- 3) Pension/OPEB liabilities -- restricted funds for the purposes of achieving and maintaining a reasonable amount of reserve funds for covering future pension/OPEB obligations. Staff is working with SJCERA to determine the appropriate minimum level. The Commission may make contributions above current minimums with the intention of paying down OPEB liabilities. Minimum initial balance to be \$10,000.
- 4) Working Capital – unrestricted funds the purpose and objective of which shall be to meet needs associated with planned and unplanned non-recurring expenses such as those that may be necessary to assist with operational fluctuations in revenues; expenses that may occur on a year-to-year basis; one-time investments in either programs and/or grant expenses; and reimbursement of expenses incurred by other reserve categories to ensure minimum balances are maintained. The Working Capital Reserved forecasted balance on June 30, 2027 is \$807,996.35.

Attachments:

1. Resolution approving FY 2025/2026 San Joaquin LAFCo Budget
2. Line-Item Budget Sheet
3. Application Filing Fees
4. Proposed Work Schedule



# Attachment 1

## RESOLUTION NO. 1564

### BEFORE THE SAN JOAQUIN LOCAL AGENCY FORMATION COMMISSION APPROVING THE FISCAL YEAR 2026 – 2027 FINAL OPERATING BUDGET

WHEREAS, State Government Code Section 56381 states that, “The commission shall adopt annually, following noticed public hearings, a proposed budget by May 1 and final budget by June 15”; and,

WHEREAS, State Government Code Section 56381 also directs that, “At a minimum, the proposed and final budget shall be equal to the budget adopted for the previous fiscal year unless the commission finds that reduced staffing or program costs will nevertheless allow the commission to fulfill the purposes and programs...”; and,

WHEREAS, State Government Code Section 56381 also directs that, “The commission shall transmit its proposed and final budgets to the board of supervisors, to each city, and to each independent special district.”; and,

WHEREAS, State Government Code Section 56381 also directs that, “After public hearings, consideration of comments, and adoption of a final budget by the commission pursuant to subdivision (a), the auditor shall apportion the net operating expenses of a commission... In counties in which there is no independent special district representation on the commission, the county and its cities shall each provide a one-half share of the commission's operational costs”; and,

WHEREAS, it is San Joaquin LAFCo policy that, “the cities share is apportioned in proportion to each city’s population.”; and,

WHEREAS, special districts are not participating in San Joaquin LAFCo pursuant to Section 56381 and do not contribute to the operating budget of San Joaquin LAFCo; and,

WHEREAS, on March 26, 2026 the LAFCo ad-hoc Budget Committee met and agreed that the proposed budget would be presented to the full Commission at the regularly scheduled April 9, 2026 meeting; and,

WHEREAS, on April 9, 2026, LAFCo held a public workshop on the preliminary budget; and,

WHEREAS, the Commission’s Accounting and Financial Procedures Policy states that, “LAFCo may establish a Contingency Reserve Fund to cover emergencies and other unforeseen costs not budgeted but deemed necessary for the continued operation of LAFCo”; and,

WHEREAS, on occasions there is a need for use of Contingency Reserve Funds to provide for categories of expenditures including: Litigation, Compensated Absences, Pension/Other Post-Employment Benefits (OPEB) and Working Capital needs; and,

WHEREAS, State Code of Regulations, CEQA Guidelines Section 15061(b)(3) provides that, “If it can be seen with certainty that there is no possibility that the activity in

question may have a significant effect on the environment, the activity is not subject to CEQA.” and,

NOW, THEREFORE, the San Joaquin Local Agency Formation Commission DOES HEREBY RESOLVE, DETERMINE, AND ORDER as follows:

Section 1. There is no possibility that the Final FY 2025 – 2026 LAFCo Operating Budget will have a significant effect on the environment.

Section 2. The Final FY 2025 – 2026 Operating Budget as shown on Attachment 2 is approved.

Section 3. The FY 2026 -- 2027 Fee Schedule as shown on Attachment 3 is approved

Section 4. The Final 2025 – 2026 LAFCo Operating budget will allow the Commission to fulfill it’s purpose and work programs pursuant to State Government Code Section 56381(a) that includes, but limited to, the proposed Work Schedule Attachment 4 and is approved.

Section 5. The Commission hereby adopts separate Contingency Reserve Funds categories of Litigation, Compensated Absences, Pension/OPEB and Working Capital with minimum balances as stated in the Executive Officer’s Staff Report.

Section 6. The Commission hereby directs the Executive Officer to report on the status of each category of Contingency Reserve Funds as part of mid-year and annual budget preparation and review processes.

Section 7. The Executive Officer is hereby authorized and directed to distribute copies of the Final FY 2026-2027 Budget and this Resolution to affected agencies and interested parties.

Section 8. As allowed under Government Code Section 56107 and Government Code Section 56883, the Commission authorizes the Executive Officer to make non-substantive corrections to this Resolution to address any technical defects, clerical errors, mistakes, irregularities, or omissions.

Section 9. If any provision of this Resolution or the application of any such provision to any person or circumstance is held invalid, such invalidity shall not affect other provisions or applications of this Resolution that can be given effect without the invalid provision or application, and to this end the provisions of this Resolution are severable.

PASSED AND ADOPTED this 11<sup>th</sup> day of June 2026 by the following roll call vote:

AYES:

NOES:

ABSENT:

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STEVEN DING, CHAIRPERSON  
San Joaquin Local Agency  
Formation Commission

ATTEST:

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MITZI STITES, COMMISSION CLERK  
San Joaquin Local Agency Formation Commission

**ATTACHMENT 2**  
**FY 2026/2027 LAFCo BUDGET**

REVENUE SOURCE	Proposed Budget	
	FY 2026/2027	
Interest Income	\$	90,682.22
County Allocation	\$	259,638.00
Cities Allocation	\$	259,638.00
Application Filing Fees	\$	73,759.00
<b>TOTAL REVENUE</b>	<b>\$</b>	<b>683,717.22</b>

STAFF COST	FY 2026/2027 Budget	
<b>Salaries</b>		
SALARIES & WAGES-REGULAR	\$	301,696.42
SALARIES-CAFETERIA	\$	8,702.72
SALARIES-CAR ALLOWANCE	\$	7,020.00
Salaries and Wages	\$	317,419.14

Fringe Benefits	FY 2026/2027 Budget	
UNEMPLOYMENT COMP INSURANCE	\$	468.56
RETIREMENT-EMPLOYER SHARE	\$	103,216.00
RETIREMENT-EMPLOYER ADDTL CONT	\$	12,934.25
SOCIAL SECURITY-OASDI	\$	19,129.48
SOCIAL SECURITY-MEDICARE	\$	4,772.72
LIFE INSURANCE	\$	396.94
HEALTH INSURANCE	\$	66,784.07
DENTAL INSURANCE	\$	1,052.38
VISION CARE	\$	146.02
<b>Total Fringe Benefits</b>	<b>\$</b>	<b>208,900.42</b>

<b>TOTAL STAFF COST</b>	<b>\$</b>	<b>526,319.56</b>
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## FY 2026/2027 LAFCo BUDGET

SERVICES AND SUPPLIES	FY 2026/2027 Budget	
PROFESSIONAL SERV-PROGRAMS	\$	61,847.00
OFFICE EXPENSE-GENERAL	\$	29,874.04
OFFICE SUPPLIES-PURCHASING-ISF	\$	1,344.76
GENERAL OFFICE SUPPLIES	\$	156.91
OFFICE EXPENSE-POSTAGE	\$	1,502.33
COMMUNICATIONS	\$	3,305.61
OFFICE OPERATIONS	\$	36,183.65
MEMBERSHIPS	\$	12,921.00
TRANS AND TRAVEL-GENERAL	\$	6,500.00
TRANS/TRAVEL-STAFF	\$	1,814.49
MEMBERSHIPS & CONFERENCES	\$	21,235.49
AUDITOR SERVICES	\$	1,996.33
PUBLICATIONS & LEGAL NOTICES	\$	718.20
RENTS-STRUCTURES & GROUNDS	\$	27,504.00
RENTS/LEASES-AUTO EQUIP-ISF	\$	2,770.39
DATA PROCESSING CHARGES	\$	10,515.48
COUNTY SERVICES	\$	43,504.40
INSURANCE-WORKER'S COMP	\$	998.87
INSURANCE-CASUALTY	\$	15,610.30
INSURANCE	\$	16,609.16
<b>TOTAL SERVICES AND SUPPLIES</b>	<b>\$</b>	<b>179,379.70</b>

**FY 2026/2027 LAFCo BUDGET**

TOTAL OPERATING COST	\$	705,699.26
Revenues - Operating Costs	\$	(21,982.04)
CONTINGENCY RESERVE FUND	\$	975,496.35
OVERALL CRF RATIO		138%
LITIGATION CRF	\$	150,000.00
COMPENSATED ABSENCES	\$	7,500.00
PENSION/OPEB	\$	10,000.00
WORKING CAPITAL	\$	825,496.35

# Attachment 3

San Joaquin Local Agency Formation Commission  
**SCHEDULE OF FEES**  
**FEES FOR PROCESSING APPLICATIONS AND CHARGES FOR SERVICES**  
**Effective Date July 1, 2026**

	City and County Fee	Special District Fee
<b>ANNEXATIONS AND DETACHMENTS</b>		
<b>Existing and New Development:</b>		
Under 3 Acres	\$ 2,463.54	\$ 4,927.08
3 to 10 Acres	\$ 3,941.66	\$ 7,883.33
10.1 to 20 Acres	\$ 4,116.25	\$ 8,232.51
20.1 to 40 Acres	\$ 4,934.57	\$ 9,869.15
40.1 to 80 Acres	\$ 5,760.40	\$ 11,520.80
80.1 to 120 Acres	\$ 6,584.07	\$ 13,168.15
120.1 to 240 Acres	\$ 7,757.47	\$ 15,514.94
240.1 to 500 Acres	\$ 8,247.50	\$ 16,495.00
500.1 to 1,000 Acres	\$ 9,064.75	\$ 18,129.51
Over 1,000.1 acres \$8,852.30 + per acre	\$ 8.62	\$ 17.24
<b>LEGAL SERVICES</b>		
<b>Required for all services.</b>	\$ 1,071.10	\$ 2,142.21
Principal	\$ 401.66	\$ 803.33
Associate	\$ 321.33	\$ 642.66
Paralegal	\$ 187.44	\$ 374.89
<b>OTHER ACTIONS</b>		
Proposals requiring Protest Proceedings (Actual cost if Voter Election)	\$ 1,713.77	\$ 3,427.53
Special District Formation	\$ 9,104.38	\$ 18,208.77
Consolidation, Merger, Subsidiary District	\$ 1,071.10	\$ 2,142.21
Addition of Services	\$ 2,677.76	\$ 5,355.52
Dissolution	No Charge	No Charge
Request for Reconsideration	\$ 1,606.66	\$ 3,213.31
Time Extension Request	\$ 428.44	\$ 856.88
Out-of-Agency Service for Designated Areas	\$ 2,677.76	\$ 5,355.52
Out-of-Agency Service per EDU	\$ 321.33	\$ 642.66
Sphere of Influence		\$ -
Amendment to a Municipal Service Review	\$ 2,677.76	\$ 5,355.52
New or Update for Cities	\$ 4,284.42	\$ 8,568.83
New or Update for Special Districts	\$ 1,713.77	\$ 3,427.53
Removal of Territory	\$ 2,677.76	\$ 5,355.52
Incorporation actual costs + filing fee	\$ 5,355.52	\$ 10,711.04
Comprehensive Fiscal Analysis actual + filing fee	\$ 5,355.52	\$ 10,711.04

	City and County Fee		Special District Fee	
<b>Environmental Review</b>				
Lead Agency other than LAFCo:				
Review Environmental Impact Report	\$	535.55	\$	1,071.10
Review Negative Declaration	\$	267.78	\$	535.55
Review Exemption	\$	160.67	\$	321.33
LAFCo as Lead Agency				
Initial Study (Including Negative Declaration)		Actual Cost		Actual Cost
Preparation and processing of EIR		Actual Cost		Actual Cost
CEQA Exemption	\$	321.33	\$	642.66
State Department of Fish and Wildlife Fee (LAFCo lead Agency) includes County Clerk Processing Fee)				
Notice of Exemption				
Negative Declaration				
Environmental Impact Report		As Required by F&W		As Required by F&W
County Clerk Processing Fee	\$	50.00	\$	50.00
<b>Miscellaneous Fees and Charges</b>				
Boundary Map & Legal Description Checking (Make Check out to San Joaquin County Department of Public Works )				
Special Commission Meeting	\$	2,142.21	\$	4,284.42
Staff Costs for Research, Technical Assistance, Mailing, Attendance at Meetings and unique/complex projects as determined by Commission				
Executive Officer per hour	\$	203.51	\$	407.02
LAFCo Clerk/Analyst per hour	\$	171.38	\$	342.75
Commission Clerk per hour	\$	85.69	\$	171.38
County Clerk Processing Fee - Per Document	\$	100.00	\$	100.00
Voter Registrar Fee	\$	100.00	\$	100.00
Meeting CD per CD	\$	21.42	\$	42.84
Document Copying per page	\$	0.21	\$	0.43
		Fee set by Registrar of Voters		Fee set by Registrar of Voters
Checking Sufficiency of Petition (per signature)		Actual Cost + 20%		Actual Cost + 20%
Outside Consultants hired by LAFCo		Actual Cost + 20%		Actual Cost + 20%
Meeting Transcript		Actual Cost + 20%		Actual Cost + 20%

1. Actual costs shall be determined by multiplying the documented actual hours by the hourly rate of salary plus benefits.

2. The Commission may waive or adjust processing fees upon a determination that the proposal would further the purposes of the Local Government Reorganization Act of 2000. Requests for fee waivers or adjustments must be submitted in writing to the Commission prior to the submittal of any application.
3. Processing and filing fees are due and payable upon filing of an application with LAFCo. No action shall be taken on any proposal or petition until appropriate fees have been paid.
4. Upon Commission approval, the Executive Officer may require fees based on actual cost for unique/complex projects.

## Attachment 4

### San Joaquin Work Program for Fiscal Year 2026-2027

Type	Project	Notes
<b>Studies</b>	Rural Fire Protection Districts Service Review	A service review of the 19 rural fire protection district's to ensure it's efficient, financially stable, and capable of responding to emergencies now and in the future.
	Woodbride Irrigation District Service Review /SOI Update	
	SSJID Service Review / SOI Update	Previous MSR/SOI Update was 2019
	City of Stockton MSR / SOI Update	Previous MSR/SOI Update was 2020
	City of Tracy MSR /SOI Update	Previous MSR/SOI Update was 2019
	Stockton East Water District Service Review and SOI Update	
<b>Proposed Projects</b>	Application of Proposals	Please see attached list of Proposed Projects
<b>Administration</b>	Out of Agencies	Ongoing
	Verifying MSR and Annexation information with consultant	Working with The Paper Company. Using AI to varyifying factors in MSRs and Annexations
	Create a Work Program for Special Districts	Ongoing - Create a MSR/SOI work program for all Special Districts
	Possible Addition of Special District Representation on Commission	Ongoing - working with Special Districts to seek representation on LAFCo
	Audit	Singed Contract with Vasquez + Company , LLP to begin services for FY 2025/2026
	Budget	Ad Hoc Committee to meet prior to Preliminary Budget to be held before May 9, 2027 and Final to be presented prior
	Appointment of Alternate Public Member	Current Alternate Public Member term expires on May 3, 2027 - Begin recruitment in January 2027

	New City Member Appointment	City of Lathrop will rotate off May 2027 City of Mountain House will rotate on.
	Policies and Procedures	Ongoing
	Website / Document Management	Ongoing - Add Housing, Financial and Water Studies from the cities on LAFCo website
	Commissioner Document Management	Ongoing - Gathering Form 700, Ethics Certificate and Sexual Prevention Certificates
	Grant - SB 743 fundamentally shifted California's Environmental Quality Act (CEQA) transportation analysis from measuring auto delay (Level of Service, or LOS) to Vehicle Miles Traveled (VMT) - Looking to pair with another agencies on grant	When LAFCOs conduct MSRs and Sphere of Influence (SOI) updates, they may now need to consider VMT rather than just traditional traffic congestion (LOS) when evaluating the efficiency of services and infrastructure. -
	Workday Program - New County wide program	Ongoing transitioning from PeopleSoft to Workday
	CALAFCo Mentor Program	Ongoing
<b>Community Outreach</b>	California Special Districts Regional Meetings	Ongoing - Attended by Executive Officer
	Northwest Thrive Regional Meetings	Ongoing - Attended by Executive Officer. North Valley THRIVE is a regional coalition partners across Merced, Stanislaus, and San Joaquin counties
	Legislative Committee - CALAFCO	Ongoing - Executive Officer
<b>Education</b>	Workshop	CALAFCo Staff Workshop Spring 2027
	Conference	Annual CALAFCO Conference for Staff and Commissioners October 21-23 2026
	Webinars	Ongoing - Staff Training from CALAFCO and California Special Districts Assoc.

## Proposed Projects

### Proposals for the City of Escalon:

- Brennan Road Annexation

### Proposals for the City of Lodi:

- Westside III
- Maverick

### Proposals for the City of Manteca:

- Edwards Ranch
- Griffin Park II
- MUSD Tinnin Road
- North Manteca #1
- Diede – Longorio Reorganization
- Lovelace Reorganization
- Munoz Reorganization

### Proposals for the City of Mountain House:

- Byron Highway Reorganization
- Mountain House Parkway Reorg.

### Proposals for the City of Stockton:

- LeBaron Ranch
- Mariposa Industrial Park II
- Murray Ranch
- Woody Ranch

### Proposals for the City of Tracy:

- MSR/SOI Update
- Larch Road
- Prologis
- Tracy Hills
- Guru Baaz
- Patterson Pass Business Annexation
- Legacy Estates
- Tracy N.E. Business Park
- Corral Hollow II Reorganization
- Urban Reserve 5
- Jass Reorganization
- Chrisman 42 & 43 Reorganization
- Chrisman 41 Reorganization
- South Von Sosten Reorganization
- Tracy Pavillion
- Chrisman 21 Reorganization
- Chrisman 22 Reorganization